







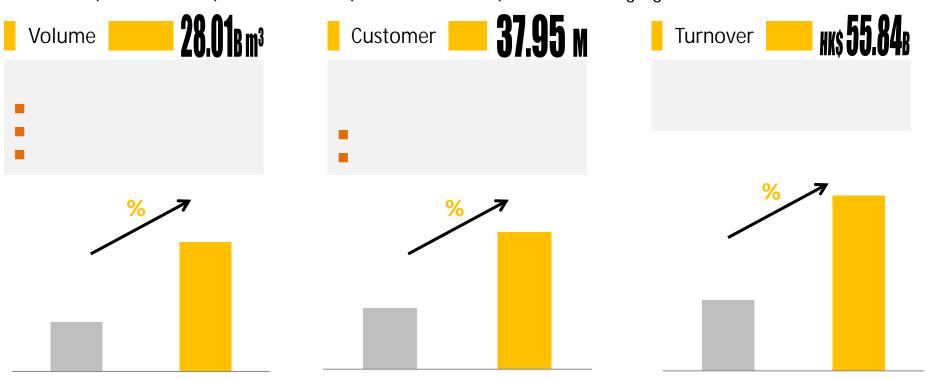
In 2019, the CR Gas key financial and operational indicators continued to improve, business scale, earning and return maintained rapid growth.

and retain maintained rapid growth.					





As a result of the acceleration of C&I energy conversion, gas sales volume (28.01 billion m³), number of customers (37.95 million) and turnover (HK\$55.84 billion) achieved a high growth rate in 2019.





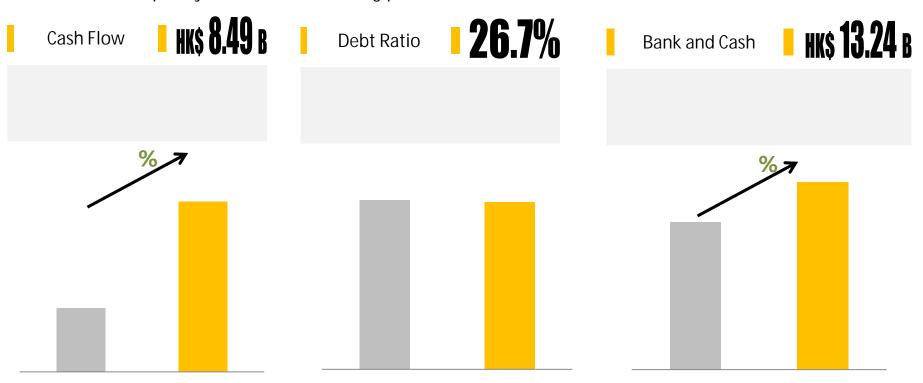


In 2019, profit attributable to shareholders reached HK\$5.04 billion, an increase of 13.3%; RMB depreciated in 2019, excluding the exchange impact,





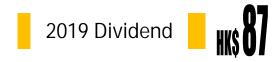
In 2019, net cash flow from operating activities reached HK\$8.49 billion, bank balance and cash were HK\$13.24 billion, financial liquidity maintained at strong position.







2019 proposed final dividend is HK\$0.72 per share, total dividend is HK\$0.87 per share, dividend payout ratio is 38%, maintain stable growth.



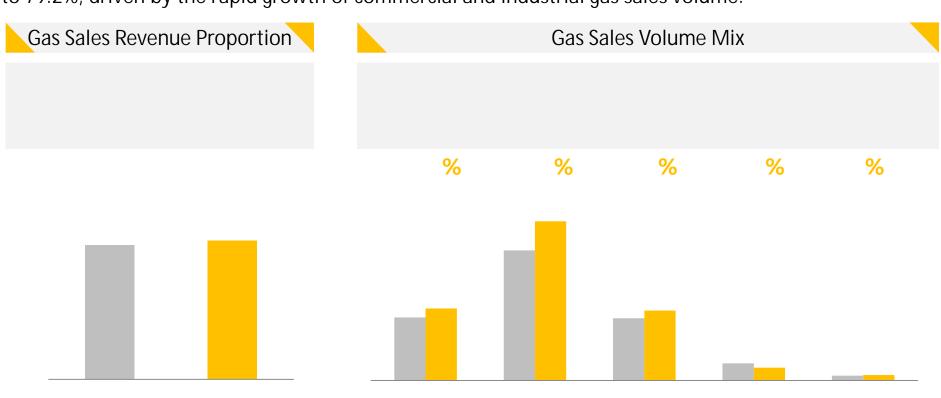
Stable Growth in Dividend Payout







CR Gas continued to optimize its business structure in 2019, gas sales revenue proportion increased 0.6ppt to 79.2%, driven by the rapid growth of commercial and industrial gas sales volume.







In December, 2019, CR virtual borderless management model was selected, out of 141 candidates, one of the 6 exhibited cases in the 4<sup>th</sup> Annual SOE Management Meeting 2019 and award first prize of the 70<sup>th</sup> Anniversary of the Founding of New National SOE Management Innovation Achievement.

《 CR Gas virtual borderless innovative management model 》

Award first prize of the "70th Anniversary of the Founding of New China" National SOE Management Innovation Achievement



### **Experts' Comments**

Comment by CHEN, Xiaohong, Former Director of the Enterprise Research Center, R&D Center of State Council:

SUN, Minghua, Vice Chairman of the Chinese Enterprise Management Research Association, Chief Editor of the 《SOE Management》:





To affirm CR Gas sustainable growth and outstanding performance, 3 major international credit rating agencies maintained the 2019 credit rating, the highest rating to the Chinese city gas operators.

Maintain the highest rating

Moody's

STANDARD & POOR'S

AMILIAGES ERVICES

MEGRAWHILLEINANCIRI

**Fitch**Ratings

Stable

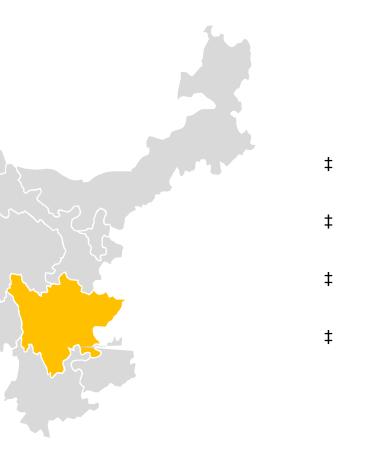
Stable

Stable









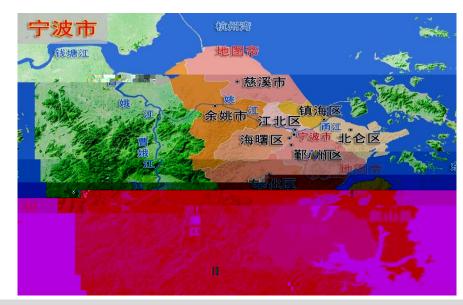
New projects in 2019				
<b>Group Level</b>	Location	<b>Project Level</b>	Location	
	福建省 厦门市		福建省 龙岩市	
	江苏省 射阳县		福建省 福建市	
	江苏省 南京市		广西省 梧州市	
	江苏省 江阴市		四川省 达州市	
	四川省 内江市		四川省 成都市	
	福建省 武夷山市			
	四川省 宜宾市			
	香港			





On August 2, 2019, CR Gas, Ningbo government and Guangxing Gas agreed to set up a city gas JV in Ningbo. The JV agreement has been entered in December 2019.

# Ningbo Scale



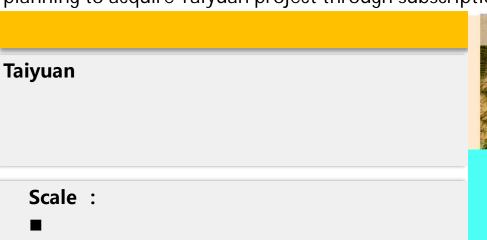
**JV Agreement:** On August 2, 2019, CR Gas, Ningbo government and Guangxing Gas entered a JV cooperation agreement. JV agreement has been entered on December 12, 2019. CR Gas owns 48.1% of the JV.

Most significant SOE reform project in terms of size, quality and scale.





On October 22, 2019, CR Gas and Shanxi Gas Group entered an co-operation agreement. CR Gas is planning to acquire Taiyuan project through subscription of new shares.





**Co-operation Agreement:** Agreed by Shanxi government, CR Gas and Shanxi Gas Group entered an co-operation agreement on October 22, 2019. CR Gas is planning to acquire Taiyuan project through subscription of new shares.

Taiyuan is one of the 2 remaining provincial capital projects still wholly owned by government.





Actively participate in the Guangdong-Hong Kong- Macao Greater Bay Area development plan by setting up CR Gas vice operation headquarter, 8 city gas companies, 1 holding company and 1 technology company have been set up to capture the future development and growth in the Greater Bay Area.



‡ ‡ ‡ **3** New Startup units

**☑** Value-Added Service

**Technology Center** 

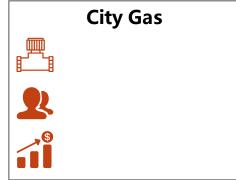
### **Coverage in Greater Bay Area**



**2019 Greater Bay Area Highlight** 





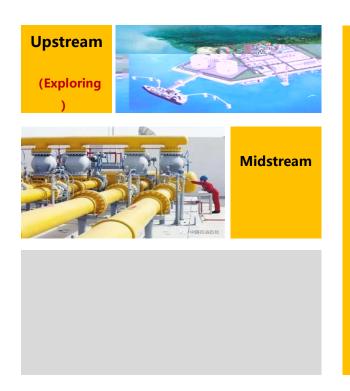








Leverage on the core city gas business, CR Gas will develop through the value chain to enrich the business model. 5 midstream pipeline companies have been invested in order to expand the service coverage in the cities.











Actively invest in the distributed energy projects, 10 new projects were signed in 2019, total investment of HK\$4 billion. A total of 32 projects were signed, total designed capacity is 340MW. Wuxi Mayuan district project becomes the model project.

# Steadily Tap into the Distributed Energy Market

Concentrate on high quality project acquisition, development and operation



Wuxi Mayuan district project becomes the Nation s model project

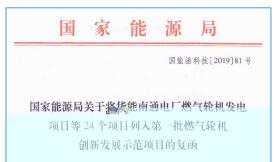
Focus on regional customer base to enhance the return and profitability



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Pilot project with Aero Engine Corporation of China (AECC) for domestic production of "Low Nitrogen combustion" gas turbine.



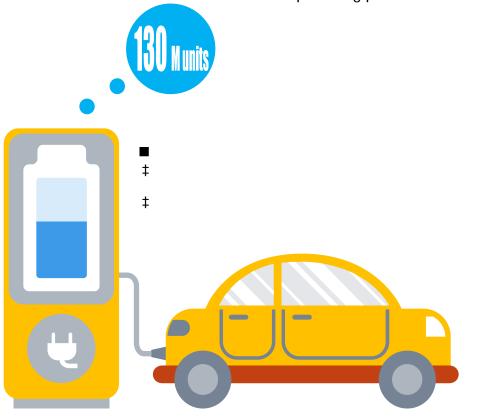
Production Race

18





Continuous exploring the new energy business, satisfactory operating performance achieved in the transportation refueling market in the form of electricity, gas and hydrogen. In 2019, sales from electricity charging post reached 130 million units, and increase of 108%, operating profit increased 146% to HK\$40.37 million.



# **Explore the Transportation Refueling Market**













Leverage on the huge customer base, value-added services such as selling of gas appliances and gas insurance can be offered. Turnover from value-added services reached HK\$2.01 billion, increased 29.7%. Of which, gas insurance continued to increase 73.7% to HK\$330 million.

Turnover from value-added services









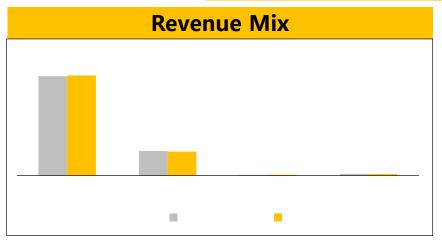


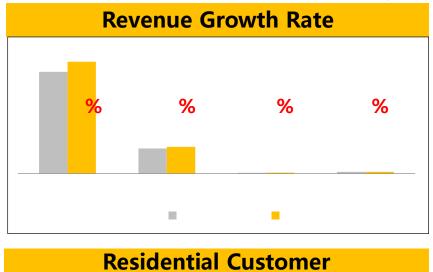




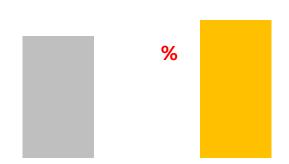






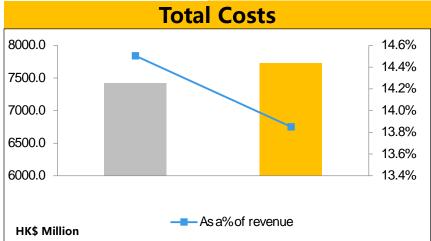


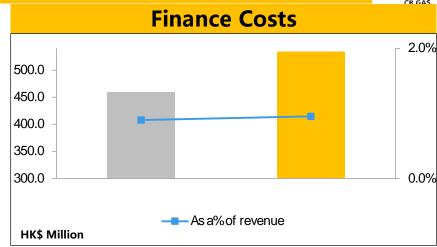
**Gas Sales Volume** 

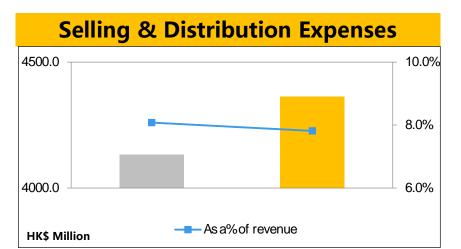


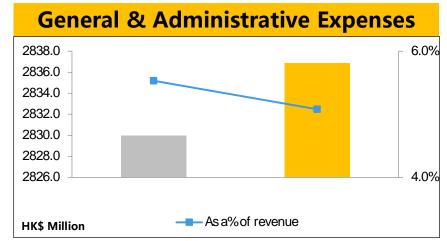








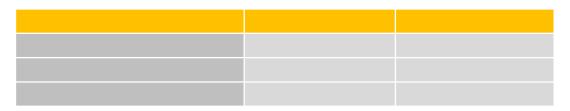


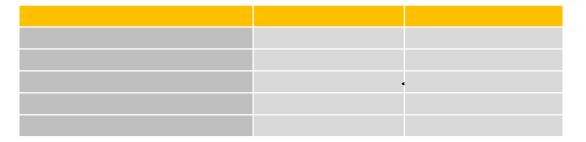






## **Equity & Debt**











# **Disclaimer and Contact**

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2019 Final Results Presentation